The Alfred Beit Foundation
(A Company Limited by Guarantee not having a share capital)

**Annual Report and Audited Financial Statements** 

for the financial year ended 31 December 2022

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Directors

Malcolm Alexander (Resigned 10 June 2022)

Christine Casey Karen Erwin lan Lumley Flor Madden

Consuelo M O'Connor (Resigned 8 June 2022)

Peter O'Grady Walshe

Sean Rainbird (Resigned 7 September 2022)

Klaus Unger Joseph Carthy

Fionnuala Croke (Appointed 1 September 2022) Yvonne Shields O'Connor (Appointed 1 September

2022)

Robin Mandal (Appointed 5 December 2022) Caroline Campbell (Appointed 5 December 2022)

Chairperson

Judith Woodworth

Company Secretary

Orla Gallagher (Appointed 8 March 2022) Eric Blatchford (Resigned 8 March 2022)

Charity Number

CHY 5940

Charities Regulatory Authority Number

20009816

Company Number

54656

Registered Office and Principal Address

Russborough Blessington Co Wicklow

Auditors

W Merrigan & Co

Chartered Accountants and Statutory Audit Firm

Suite 6 Ground Floor Maple House South County Business Park

Sandyford Dublin 18

Bankers

Allied Irish Banks p.l.c.

Main Street Blessington Co Wicklow

Solicitors

McCann FitzGerald LLP

Riverside One

Sir John Rogerson's Quay

Dublin 2 -

Osbornes Morrin Denieffe Solicitors LLP Abbey Moat House Abbey Street Naas

Co. Kildare

Investment Managers

RBC Brewin Dolphin Ireland Number One Ballsbridge Building 1. Shelbourne Road Dublin 4

Quilter Cheviot Europe Limited Hambledon House 19-26 Lower Pembroke Street Dublin 2

### The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital) REPORT OF THE CHAIRPERSON

for the financial year ended 31 December 2022

On behalf of the Board of Directors I am very pleased to present the 2022 Alfred Beit Foundation Annual Report. This will be my last report, as I shall be retiring as chairperson in September 2023. The Alfred Beit Foundation, established in 1976 as a registered charity by Sir Alfred and Lady Clementine Beit, is entrusted with the development, management and care of Russborough. Its principal purpose is the advancement of education in the fine arts for the benefit of the public together with the long term preservation of Russborough, its art collections, gardens and parklands.

2022 was a year of change for Russborough with the retirement of long-standing CEO Eric Blatchford in June. During his tenure leading The Alfred Beit Foundation, Eric made an immense contribution driving the organisation forward through the good times as well as the most challenging of times. I, along with my fellow directors of the board, wish to sincerely thank Eric for his commitment and important work. I would also like to take the opportunity to welcome Orla Gallagher and wish her well in her role as CEO of The Alfred Beit Foundation.

Although the COVID-19 pandemic had largely retreated for the most part of 2022, a cautiousness was left in its wake. This was felt throughout the year with visitor numbers not fully recovering to their pre-pandemic levels. Scheduled events were affected due to previously booked events being cancelled and carried forward into 2022 resulting in lower than anticipated event attendees in some cases and the cancellation of events, such as the Great Gathering, in other cases. The Foundation also found itself in a challenging financial position due largely to the rising cost of energy, and materials. This was particularly evident in the latter part of the year.

However, despite the challenges presented by global issues, The Alfred Beit Foundation focused on building capacity in the executive team with the recruitment of a Head Gardener and a Finance and HR Manager. The Head Gardener joins Russborough at a very exciting time as the Conservation and Management Action Plan for the parkland was published and adopted by the board in June 2022. This plan, coupled with considerable grant income of €198,000 from Wicklow County Council under the Outdoor Recreation Infrastructure Fund will allow the Foundation to make significant improvements to the pathways and other necessary corrections to the parkland.

A number of launches and events took place at Russborough throughout the year including the Co. Wicklow Craft Strategy, launched by Minister Simon Harris; Kaleidoscope Family Festival which brought over 14,000 festival goers to the estate; the annual Russborough Garden Show; the Art of Costume exhibition, launched by Brendan Gleeson, ran throughout the summer months; the annual Car Boot Art Fair, The West Wicklow Festival; The Dark Maze which was a new event in the calendar, a Richard Castle Symposium which was the first of its kind in Ireland, and a number of events during the Christmas period. Many community events were also hosted during the year including charity cycles, walks and fun days out.

Russborough enjoyed significant PR/positive exposure throughout the year, and the house was the first in the documentary series of Great Irish Interiors which was aired on national television, channel 4 and on international Aer Lingus flights.

We are particularly thankful for The Apolio Foundation's continued financial and moral support to the Foundation and our on-going works. We are very grateful to our loyal supporters including Amanda Pratt who continued to work closely with the Foundation in providing expertise on brand development and retail excellence. It is acknowledged that the Alfred Beit Foundation will require continuing external support to address further essential repair and maintenance work. We continue to monitor the performance of our two external investment fund managers who are entrusted with the management of the Foundation's Endowment Fund which amounted to €8 million at 31 July 2023. This fund, although insufficient for the long term, provides a degree of comfort when planning for the future of the house and parkland.

Towards the end of 2022, The Foundation began work on the development of a new 5 year strategy for Russborough in the context of the Tercentenary Masterplan. The new strategy was completed in mid-summer 2023 and is scheduled to be adopted by the board at our September board meeting. The strategy will provide a clear direction forward for Russborough and it is acknowledged that all projects and workplans emerging from the strategy will involve significant investment from both private and public sources.

Finally, I would like to take this opportunity to pay tribute to the wonderful support I have received over the past 8 years from my fellow board members. I wish them and the hugely committed team at Russborough, led by our CEO Orla Gallagher, every continued success into the future. I also wish my successor Professor Joe Carthy every good wish as I pass on the baton. It has been a fascinating and at times challenging journey, but ultimately most rewarding.

Judith Woodworth Chairperson

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for the financial year ended 31 December 2022

The Directors are pleased to present their annual Directors' Report together with the audited financial statements of The Alfred Beit Foundation for the year ended 31 December 2022. This report presents the information and disclosures required by a Directors' Report under the Companies Act 2014, together with additional information required by the Charities Statement of Recommended Practice ("SORP") applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition effective 1 January 2019). The company is compliant with the Charities Governance Code.

#### WHO WE ARE

The Alfred Beit Foundation ("the Foundation") is a company limited by guarantee, not having a share capital, incorporated in Ireland in 1976 under the Companies Act with registration No. 54656. Every member of The Alfred Beit Foundation undertakes, if necessary on a winding up during the time they are a member or within one year after they cease to be a member, to contribute to the assets of the Foundation an amount not exceeding €1.27. The Alfred Beit Foundation's governing document is its Constitution.

Under licence from the Minister for Industry and Commerce dated 1976, The Alfred Beit Foundation is exempt from including 'limited' in its name.

The Alfred Beit Foundation is a charity registered with the Charities Regulatory Authority with a registered number of 20009818 and has been granted tax exemption by the Revenue Commissioners in Ireland, with registered charitable taxation No: CHY 5940. As a charity, the Alfred Beit Foundation is a public benefit entity.

### STRUCTURE, GOVERNANCE AND MANAGEMENT

The Board of Directors consists of six Directors nominated by six named bodies in the Constitution and a maximum of five independent Directors plus an independent Chairperson.

### Organisational Structure

The Board of Directors is responsible for providing leadership, setting strategy and ensuring control. Day-to-day operations of the organisation are managed by the Chief Executive who is appointed by the Board. The Alfred Beit Foundation employs the expertise of external consultants where required.

The Directors are committed to maintaining the highest standards of Corporate Governance and they believe that this is a key element in ensuring the proper operation of The Alfred Beit Foundation's activities. A core element of this policy is to ensure that the Foundation is led by an effective Board of Directors and an experienced Chief Executive. The roles of Chairperson and Chief Executive are separate, and all members of the Board are independent of the management of The Alfred Beit Foundation.

for the financial year ended 31 December 2022

### Composition of the Board of Directors

The Directors serving during the year and since the year end are noted below together with, where applicable, their nominating body.

Judith Woodworth (Chairperson)

Malcolm Alexander (resigned 10 June 2022)

Joseph Carthy Christine Casey

Karen Erwin

Ian Lumley

Flor Madden

Consuelo O'Connor (resigned 8 June 2022)

Peter O'Grady Walshe

Sean Rainbird (resigned 7 September 2022)

Klaus Unger

Yvonne Shields O'Connor (appointed 1 September 2022)

Fionnuala Croke (appointed 1 September 2022)

Robin Mandal (appointed 5 December 2022)
Caroline Campbell (appointed 5 December 2022)

National Gallery of Ireland

Royal Dublin Society

University College, Dublin Trinity College, Dublin

An Taisce

Irish Georgian Society National Gallery of Ireland

In accordance with the Constitution, the Directors retire by rotation and, being eligible, offer themselves for re-election.

### Committees of the Board of Directors

There is a clear division of roles and responsibilities at The Alfred Beit Foundation. The Board of Directors retains responsibility for strategy, policy and control of major decisions under a formal schedule of matters but delegates authority to the Chief Executive for the day to day management of operations.

 Audit and Risk Committee – Karen Erwin (chairperson), Malcom Alexander, Joe Carthy, Klaus Unger, Flor Madden, Peter O'Grady Walshe, Judith Woodworth (ex officio) plus the Chief Executive and Finance & HR Manager.

The audit and risk committee assists the Board of Directors in discharging oversight responsibilities by overseeing the financial reporting process in order to review the transparency, balance and integrity of published financial information. The committee also reports to the Board of Directors on the key risks impacting on The Alfred Beit Foundation and on strategies to minimise identified risks. In addition, the committee makes a recommendation to the Board of Directors on the appointment or re-appointment of the auditors.

 Business and Finance Committee – Peter O'Grady Walshe (chairperson), Malcolm Alexander, Joe Carthy, Karen Erwin, Klaus Unger, Flor Madden, Judith Woodworth (ex officio), plus the Chief Executive and Finance & HR Manager.

The business and finance committee assists the Board of Directors in reviewing financial budgets and financial plans for The Alfred Beit Foundation and subsequently considering the actual monthly financial performance compared with those budgets and plans. Additionally, all significant capital or repair and maintenance projects are reviewed by this committee in order to verify that value for money is achieved and projects are undertaken in accordance with overall strategic planning objectives.

 Curatorial, Decorative, Buildings & Education Committee – Judith Woodworth (chairperson), Christine Casey, Klaus Unger, Sean Rainbird, Caroline Campbell, Pauline Swords, plus the Chief Executive

The curatorial, decorative, buildings & education committee assists the Board of Directors in establishing best practice for the preservation and care both of the collections within Russborough and of the house itself including defining strategies for the interpretation of the large amount of heritage material exhibited. In parallel, the committee ensures that the fabric of the house is maintained and its services are providing an appropriate environment for the range of collections on display to members of the public.

for the financial year ended 31 December 2022

 Endowment Management Committee – Peter O'Grady Walshe (chairperson), Malcolm Alexander, Rossa White, Judith Woodworth (ex officio), plus the Chief Executive and Finance & HR Manager.

The endowment management committee assists the Board of Directors in the management of the Foundation's investments including the selection of investment advisors and the monitoring and benchmarking of returns on these investments.

 Masterplan Implementation Committee – Klaus Unger (chairperson), Ian Lumley, Peter O'Grady Walshe, Judith Woodworth (ex officio), Teresa Crowley, plus the Chief Executive.

The masterplan implementation committee assists the Board of Directors in defining strategies and priorities for the many and varied projects which the Foundation has planned for the house and parklands at Russborough in future years.

 Parklands Management Committee – Klaus Unger (chairperson), Ian Lumley, Joe Carthy, Robert Myerscough, David Horkan, Judith Woodworth (ex officio), Teresa Crowley, Damien Blackweir, plus the Chief Executive.

The parklands management committee assists the Board of Directors in the conservation and development of the lands in the ownership of the Foundation.

 Nominations Committee – Karen Erwin (chairperson), Judith Woodworth (ex officio), Peter O'Grady Walshe, Joe Carthy plus the Chief Executive.

The nominations committee assists the Board of Directors by reviewing the structure, size and composition of the Board, by considering succession planning for the Chairperson, Directors and the Chief Executive, by reviewing the leadership needs of the organisation with a view to ensuring the continued ability of the organisation to compete effectively in the marketplace.

### Pay policy for senior staff

The Board of Directors consider that the Board and senior management, who are not members of the Board, comprise the key management personnel of The Alfred Beit Foundation in charge of directing and controlling, running and operating the Foundation.

All members of the Board of Directors give of their time freely and no Board member received remuneration in the year.

The pay of the Chief Executive is reviewed annually by the Board on the recommendation of its Business and Finance committee, while the pay of the other staff members is reviewed by the Chief Executive in consultation with the Business and Finance committee. Given the nature of the Foundation, the Board of Directors benchmark against pay levels in other non-profit organisations.

### Networks and Consortia

The Alfred Beit Foundation is a member of Irish networks and consortia including:

- Fáilte Ireland,
- Tourism Ireland.
- Heritage Island.
- Wicklow Tourism.
- Association of visitor experiences & attractions (AVEA).

for the financial year ended 31 December 2022
REFERENCE AND ADMINISTRATIVE DETAIL

Registered office: Russborough, Blessington, Co Wicklow, W91 W284

Company Secretary: Orla Gallagher (Appointed 8 March 2022)

Eric Blatchford (Resigned 8 March 2022)

Our advisers

Auditors: W Merrigan & Co, Chartered Accountants and Statutory Audit Firm,

Suite 6, Ground Floor, Maple House, South County Business Park, Sandyford,

Dublin 18, D18 F863

Solicitors: McCann FitzGerald LLP, Riverside One, Sir John Rogerson's Quay, Dublin 2,

D02 X576

Osbornes Morrin Denieffe Solicitors LLP, Abbey Moat House, Abbey Street, Naas, Co.

Kildare, W91 NN9V

Bankers: AIB Bank, Main Street, Blessington, Co Wicklow, W91 WK44

Investment Managers: RBC Brewin Dolphin Ireland, Number One Ballsbridge, Building, 1 Shelbourne Rd,

Ballsbridge, Co. Dublin, D04 FP65

Quilter Cheviot Europe Limited, Hambledon House, 19-26 Lower Pembroke Street,

Dublin 2

Key management

Personnel Members of the Board of Directors and senior management

Chief Executive: Orla Gallagher (Appointed 21 March 2022)

Eric Blatchford (Resigned 21 March 2022)

### **OBJECTIVES AND ACTIVITIES**

The objectives of The Alfred Beit Foundation are the promotion of the advancement of education in the fine arts in Ireland for the benefit of the public together with the long-term preservation of Russborough, its art collections, gardens and parklands.

In order to achieve these objectives, Russborough can be viewed as three different areas each of which are unique but which are designed to complement each other. These are:

Russborough House

At the heart of Russborough is the house, a 280 year-old Palladian mansion, presenting the best aspects of an Irish country house to visitors through a wonderful guided tour provided by expert local guides. The house also provides a fitting and suitable venue for appropriate arts, cultural and educational events.

### Visitor facilities area

Surrounding the house is an area comprising a significant visitor attraction in its own right but also generating revenues while limiting the wear and tear on the house. This visitor facilities area includes the many outbuildings, countyards and grassed areas providing a range of attractions including artisan crafts, specialist activities such as falconry, the playground and the 20,000 square feet, head high, beech hedge maze as well as facilitating family events, concerts, catering and retail.

#### The Parklands Area

The remainder of the demesne is the Parklands Area. It provides various attractions for families including parkland walks and trails, the original 18th century walled garden and a woodland rhododendron walk.

for the financial year ended 31 December 2022

### **ACHIEVEMENTS AND PERFORMANCE**

Until COVID-19 struck, visitor numbers availing of the guided house tour provided by expert local guides had grown to in excess of 20,000 annually whilst visitors to the estate, excluding house tour visitors, had increased dramatically to a level in excess of 180,000 per annum. This increase in visitor footfall had been fundamental in turning operational deficits into operational surpluses in recent years.

However, the negative impact of COVID-19 has been dramatic. Visitor numbers to Russborough fell significantly during 2020 and although they recovered in part during 2021 the associated decrease in core trading income was substantial. This continued during 2022 and visitor numbers particularly from overseas did not recover to the pre-Covid levels which made trading extremely difficult, reduced Government supports also impacted income significantly.

The Foundation focussed on running a number of events throughout the year including the Dark Maze experience at Halloween which helped build our brand and contributed to the increased income. Kaleidoscope was back in full flow with over 10,000 people attending over the course of the 3 day festival. The ICAP exhibition ensured excellent PR for Russborough and helped increase footfall to the house.

The Apollo Foundation continued its support and contributed significantly to the repairs and maintenance of the House during 2022. It also funded an exceptional project which sees the Drawing Room revert to its original 18<sup>th</sup> century design scheme. This project was completed in the first half of 2023 with a celebratory launch of the room in June 2023.

During 2022, we also expanded our Senior Management Team by recruiting a Finance and HR Manager and Head Gardener. This is an important step in building a strong and cohesive team to lead the Foundation into the next phase of work.

### FINANCIAL REVIEW

#### Results

House and estate income of €1.618,179 (2021: €1,694,388) included significant investment income of €339,559 (2021: €318,081). Income from government grants remained important however decreased significantly to €124,182 (2021: €444,072) and with The Apollo Foundation grant aid totalling €289,192 (2021: €455,980). In particular, The Apollo Foundation grants provided critical financial support for day to day operations particularly in the context of ever increasing energy and other costs.

Following investment market volatility during 2022, there was a significant downward movement in the market values of our investment funds during the year ended December 2022. Our fund performance is satisfactory when benchmarked against comparable euro-denominated long term funds.

### Reserves

The Alfred Beit Foundation defines its reserves as its Total Funds on the Balance Sheet on page 19 and they total €11,925,147 (2021 : €13,773,448). These funds can be used for any of its charitable purposes.

### Operational risk management

The Directors consider annually the major risks to which The Alfred Beit Foundation is exposed. They have identified one major risk and their mitigation strategies are identified below:

### · Future levels of income

Currently, the Foundation is heavily reliant on donations, grants and income from visitors to allow it to meet its financial requirements. A focus will be placed on Sales and Business Development over the coming year to ensure the Foundation's sustainability. Whilst significant efforts are being directed to increase visitor numbers; it is recognised that there is a limit of 40,000 visitors annually for the guided tour of the house.

for the financial year ended 31 December 2022

It is acknowledged that Russborough Parklands has untapped potential to drive future income. We recently received confirmation of grant funding from Wicklow County Council under the Outdoor Recreation Infrastructure Scheme in the amount of €198,000 to upgrade the pathways surrounding the Estate. These pathways will link up with the proposed Greenway which is due for completion during 2024.

A Strategy sub-group of our board has been set up to set strategic objectives for the next 5 years and will include an emphasis on generating both public and private income to support the ongoing works and enhancements to the House and Parklands.

The Directors mitigate the risk that income will fall by engaging with its major benefactor, The Apollo Foundation, to ensure that funding targets are achieved; by meeting at regular intervals with its two independent fund managers, Quilter Cheviot Europe Limited and RBC Brewin Dolphin Ireland, in order to review investment fund strategy and by continually reviewing its offering to the general public to ensure it continues to attract significant visitor numbers.

### Financial risk management objectives and policies

The Alfred Beit Foundation's activities expose it to a number of financial risks including credit risk and liquidity risk. Given the type and scale of the Foundation's activities, these risks are lower than would occur in a commercial environment.

#### Credit risk

The Foundation's principal financial assets are investments, bank balances, cash and receivables. The Alfred Beit Foundation's credit risk is primarily attributable to its liquid funds and is limited because the counterparties are banks with high credit-ratings assigned by international credit rating agencies with deposits insured in accordance with EU regulations.

### Liquidity risk

Liquidity risk is the risk that the Foundation will be unable to meet financial commitments arising from the cash flows generated by its activities. The risk can arise from mismatches in the timing of cash flows relating to assets and liabilities. The Foundation's liquidity is managed by ensuring that sufficient cash and deposits are held on short notice, and by retaining sufficient reserves to cover short term fluctuations in income. The Foundation's reserve policies are to ensure that sufficient funds are available for ongoing operations and future developments.

### Endowment Fund risk

A significant proportion of the liquid assets of the Foundation are independently managed by two professional fund managers, being Quilter Cheviot Europe Limited and RBC Brewin Dolphin Ireland. As evidenced by the international stock market volatility over the years there is a risk that the value of these investments can reduce substantially in the short term. However, the Foundation's investment strategy is to invest for the long term over a diverse range of investment securities and historical evidence suggests that there is a much reduced risk to these investment funds during the longer term horizon. The fund managers employed by the Alfred Beit Foundation incorporate environmental, social and governance (ESG) factors into investment decisions and active ownership. The RBC Brewin Dolphin investment team addresses ESG issues in due diligence for all recommended investments and will engage with managers on material ESG issues. The Foundation has signed up to the "Aware" category deployed by Investment Fund Manager, Quilter Cheviot. This involves integrating into their research process and portfolio construction a variety of mechanisms and procedures that incorporate being a responsible investor, to help generate a more sustainable future.

### PLANS FOR THE FUTURE

As we are now entering a post Covid era, it is still evident that income has not recovered to pre-Covid levels. Our Government supports have considerably reduced leaving us with an operating deficit for 2022. Expenditure has also increased due to increased fuel and energy costs arising from inflationary pressures. It is anticipated that it will be well into 2024 before the income will exceed expenditure.

The education committee of the Board of Directors plans to enhance the education offerings of the Foundation so that it may better fulfil the wishes of Sir Alfred and Lady Beit in promoting education in the arts. Following an open competition amongst third level students a bursary was awarded in recent years for educational and research purposes and it is intended this will become a biennial event.

for the financial year ended 31 December 2022

The Development Manager continues to focus on generating income from fundraising activities in order to underpin the following four major projects;

- · Promoting education in the arts
- . Restoring and renting Irish built heritage properties on the estate
- Developing and implementing curatonal, conservation and museum accreditation practices
- Maintaining Irish built heritage in terms of the 280 year-old Palladian Mansion at the centre of the Russborough estate.
- Parklands activities and events

### INTERNAL CONTROLS

The Directors acknowledge their overall responsibility for The Alfred Beit Foundation's systems of internal control and for reviewing its effectiveness. They have delegated responsibility for the implementation of this system to the Chief Executive. This system includes financial controls, which enable the Board to meet its responsibilities for the integrity and accuracy of The Alfred Beit Foundation's accounting records.

The Board has established a process of compliance which addresses the Board's wider responsibility to maintain, review and report on all internal controls, including financial and operational.

Key elements of internal control systems:

- The Alfred Beit Foundation has strict policies and procedures in place for the receipt, recording and control of donations received from private individuals and the corporate sector;
- There is a formal organisational structure in place with clearly defined lines of responsibility, division of duties and delegation of authority;
- A detailed budget is prepared annually which is in line with the strategic plan and approved by the Board. Actual
  results and service outcomes are compared regularly against budget and prior year to ensure alignment with budget,
  tight administration control and value for money;
- The Audit and Risk Committee reports independently to the Board of Directors on all aspects of controls and risks;
- The Board maintains a reserve policy to mitigate the increasing risks of the uncertain economy and to ensure sustainability of services.

### **FUNDRAISING**

The Alfred Beit Foundation is fully committed to achieving the standards contained within the Statement of Guiding Principles for Fundraising. The Statement exists to:

- · Improve fundraising practice;
- · Promote high levels of accountability and transparency by organisations fundraising from the public;
- Provide clarity and assurances to donors and prospective donors about the organisations they support;

### POST BALANCE SHEET EVENTS

A market value of €8,028,273 was obtained for the current asset investments as at 31 July 2023. The board of directors elected to withdraw €250,000 from the Endowment Fund post year end to support long term capacity building and investment in the Foundation. Excluding the impact of the withdrawal, this represents an uplift in value of €147,087, or 1.8% since the year end. It is hoped that future operating surpluses will permit the restoration of these funds. These investments are independently managed for the long term benefit of the Foundation and fluctuate in line with market conditions.

There have been no other significant events affecting the company since the financial year-end.

### **ACCOUNTING RECORDS**

The Directors acknowledge their responsibilities under Section 281 to 285 of the Companies Act 2014 to keep adequate accounting records for the Foundation. In order to comply with the requirements of the Act, appropriate personnel are employed. The accounting records of the Foundation are kept at its registered office and principal place of business. Russborough, Blessington, Co Wicklow, W91 W284.

for the financial year ended 31 December 2022

### **GOING CONCERN**

The Directors are engaging in a campaign to ensure that sufficient long-term investment funds are available so that the investment income generated on an annual basis can be applied to any operational deficits. While this process is not complete at the year end, significant progress has been made that has resulted in investment funds standing at €8.03 million at 31 July 2023. Accordingly, the Board has concluded that there is a reasonable expectation that there are adequate resources to meet the liabilities of the Foundation as they fall due for the foreseeable future.

### STATEMENT ON RELEVANT AUDIT INFORMATION

In accordance with section 330 of the Companies Act 2014, so far as each of the persons who are Directors at the time this report is approved are aware, there is no relevant audit information of which the statutory auditors are unaware. The Directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and they have established that the statutory auditors are aware of that information.

#### **AUDITORS**

The auditors, W Merrigan & Co. (Chartered Accountants & Statutory Audit Firm), have indicated their willingness to continue in office in accordance with the provisions of section 383(2) of the Companies Act 2014.

Approved by the Board of Directors on 16 9 2023 and signed on its behalf

Judith Woodworth Chairperson Karen Erwin Director

### The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital) DIRECTORS' RESPONSIBILITIES STATEMENT

for the financial year ended 31 December 2022

The Directors are responsible for preparing the financial statements in accordance with applicable Irish law and regulations.

Irish company law requires the Directors to prepare financial statements for each financial year. Under the law the Directors have elected to prepare the financial statements in accordance with the Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS 102.

Under company law, the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the charity as at the financial year end date and of the net income or expenditure of the charity for the financial year and otherwise comply with the Companies Act 2014.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and apply them consistently;

 observe the methods and principles in the Statement of Recommended Practice: Accounting and Reporting by Charities.

make judgements and estimates that are reasonable and prudent;

 state whether the financial statements have been prepared in accordance with the relevant financial reporting framework, identify those standards, and note the effect and the reasons for any material departure from those standards; and

 prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Directors are responsible for ensuring that the charity keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the charity, enable at any time the assets, liabilities, financial position and net income or expenditure of the charity to be determined with reasonable accuracy, enable them to ensure that the financial statements and the Directors' Annual Report comply with Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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Approved by the Board of Directors on

3.

and signed on its behalf by

Judith Woodworth Chairperson Karen Erwin Director

### INDEPENDENT AUDITOR'S REPORT

to the Members of The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital)

### Report on the audit of the financial statements

Opinion

We have audited the charity financial statements of The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital) for the financial year ended 31 December 2022 which comprise the Statement of Financial Activities (incorporating an Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and the notes to the financial statements, including the summary of significant accounting policies set out in note 2. The financial reporting framework that has been applied in their preparation is Irish law and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS 102.

In our opinion the financial statements:

give a true and fair view of the assets, liabilities and financial position of the charity as at 31 December 2022 and
of its deficit for the financial year then ended;

have been properly prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK
and Republic of Ireland", as applied in accordance with the provisions of the Companies Act 2014 and having
regard to the Charities SORP; and

have been properly prepared in accordance with the requirements of the Companies Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are described below in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with ethical requirements that are relevant to our audit of financial statements in Ireland, including the Ethical Standard for Auditors (Ireland) issued by the Irish Auditing and Accounting Supervisory Authority (IAASA), and the Provisions Available for Audits of Small Entities, in the circumstances set out in note 5 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from the date when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

### Other Information

The Directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our Auditor's Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2014

In our opinion, based on the work undertaken in the course of the audit, we report that:

- the information given in the Directors' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The Directors' Report has been prepared in accordance with applicable legal requirements

We have obtained all the information and explanations which, to the best of our knowledge and belief, are necessary for the purposes of our audit.

In our opinion the accounting records of the charity were sufficient to permit the financial statements to be readily and properly audited and the financial statements are in agreement with the accounting records.

### INDEPENDENT AUDITOR'S REPORT

to the Members of The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital)

Matters on which we are required to report by exception

Based on the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified any material misstatements in the Directors' Annual Report. The Companies Act 2014 requires us to report to you if, in our opinion, the disclosures of Directors' remuneration and transactions required by sections 305 to 312 of the Act are not complied with by the company. We have nothing to report in this regard.

### Respective responsibilities

Responsibilities of Directors for the financial statements

As explained more fully in the Directors' Responsibilities Statement set out on page 14, the Directors are responsible for the preparation of the financial statements in accordance with the applicable financial reporting framework that give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the charity's ability to continue as a going concern, disclosing, if applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the charity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Further information regarding the scope of our responsibilities as auditor

As part of an audit in accordance with ISAs (Ireland), we exercise professional judgement and maintain professional

scepticism throughout the audit. We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

 Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the

charity's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and

related disclosures made by Directors.

Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the charity to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair

presentation

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### INDEPENDENT AUDITOR'S REPORT

to the Members of The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital)

The purpose of our audit work and to whom we owe our responsibilities

Our report is made solely to the charity's members, as a body, in accordance with Section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume any responsibility to anyone other than the charity and the charity's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Wendy Merrigan
for and on behalf of
W MERRIGAN & CO

Chartered Accountants and Statutory Audit Firm Suite 6 Ground Floor Maple House

South County Business Park

Sandyford

Dublin 18

18.9.23

# The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital) STATEMENT OF FINANCIAL ACTIVITIES

(Incorporating an Income and Expenditure Account) for the financial year ended 31 December 2022

		Unrestricted Funds 2022	Restricted Funds 2022	2022	Unrestricted Funds 2021	Restricted Funds 2021	Total
Income	Notes	•	•	•	€	- E	€
Donations and legacies Charitable activities Investments Other income	6.1 6.2 6.3 6.4	1,802 863,444 339,559	289,192 124,182	1,802 1,152,636 339,559 124,182	3,940 472,315 318,081	455,980 444,072	3,940 928,295 318,081 444,072
TOTAL INCOME		1,204,805	413,374	1,618,179	794,336	900,052	1,694,388
Expenditure		•		1			
Charitable activities	7.1	(1,518,415)	(413,374)	(1,931,789)	(728,855)	(900,052)	(1,628,907)
TOTAL EXPENDITURE		(1,518,415)	(413,374)	(1,931,789)	(728,855)	(900,052)	(1,628,907)
Net (losses) / gains on investments		(1,534,691)		(1,534,691)	1,321,251		1,321,251
Net movement in funds for the financial year	*	(1,848,301)		(1,848,301)	1,386,732	-, 1	1,386,732
Reconciliation of funds Balances brought forward at 1 January 2022	18	13,508,290	265,158	13,773,448	12,121,558	265,158	12,386,716
Balances carried forward at 31 December 2022		11,659,989	265,158	11,925,147	13,508,290	265,158	13,773,448

The Statement of Financial Activities includes all gains and losses recognised in the financial year. All income and expenditure relate to continuing activities.

Approved by the Board of Directors on

18 9 23

and signed on its behalf by:

Judith Woodworth Chairperson Karen Erwin

## The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital) BALANCE SHEET

as at 31 December 2022

		2022	2021
	Notes	€	€
Fixed Assets	- Carga	0.5444	
Tangible assets	11	27,661	895
Heritage assets	11A	3,531,665	3,720,548
		3,559,326	3,721,441
		1	
Current Assets			
Stocks	12	88,154	93,501
Debtors	13	219,464	228,000
Investments	14	8,131,186	9,665,877
Cash at bank and in hand		51,976	107,516
		8,490,780	10,094,894
Creditors: Amounts falling due within one year	15	(124,959)	(42,887)
Net Current Assets		8,365,821	10,052,007
Total Assets less Current Liabilities		11,925,147	13,773,448
Funds			
Restricted funds	1,100	265,158	265,158
Unrestricted designated funds		8,131,186	9,665,877
General fund (unrestricted)		3,528,803	3,842,413
Total funds	18	11,925,147	13,773,448
I Viai Iviiko			

Approved by the Board of Directors on

8 9 23

and signed on its behalf by:

Judith Woodworth Chairperson Karen Erwin

# The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital) STATEMENT OF CASH FLOWS

for the financial year ended 31 December 2022

46	Notes	2022		2021
Cash flows from operating activities  Net movement in funds	1,4352	(2,187,860)		1,068,651
Adjustments for:		4 504 004		(4 224 254)
Net change in fair value of investments  Depreciation		1,534,691 194,131		(1,321,251) 185,379
		(459,038)		(67,221)
Movements in working capital:  Movement in stocks		5.347		(66,268)
Movement in debtors		8.536		(94,535)
Movement in creditors		82,072		(86,645)
Cash generated from operations		(363,083)	8	(314,669)
Cash flows from investing activities				22
Investment income received		339,559		318,081
Payments to acquire tangible assets		(32,016)	46	(68,368)
Net cash generated from investment activities		307,543		249,713
Net increase in cash and cash equivalents		(55,540)		(64,956)
Cash and cash equivalents at 1 January 2022		107,516	77.	172,472
Cash and cash equivalents at 31 December 2022	22	51,976		107,516

for the financial year ended 31 December 2022

#### 1. GENERAL INFORMATION

The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital) is incorporated in the Republic of Ireland. The registered office of the company is Russborough, Blessington, Co Wicklow which is also the principal place of business of the charity. The financial statements have been presented in Euro (€) which is also the functional currency of the charity.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the charity's financial statements.

Basis of preparation

The financial statements have been prepared under the historical cost convention. The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland FRS 102".

The charity has applied the Charities SORP on a voluntary basis as its application is not a requirement of the current regulations for charities registered in the Republic of Ireland. As permitted by the Companies Act 2014, the charity has varied the standard formats in that act for the Statement of Financial Activities and the Balance Sheet. Departures from the standard formats, as outlined in the Companies Act 2014, are to comply with the requirements of the Charities SORP and are in compliance with section 4.7, 10.6 and 15.2 of that SORP.

Statement of compliance

The financial statements of the charity for the financial year ended 31 December 2022 have been prepared on the going concern basis and in accordance with the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland FRS 102".

### Fund accounting

The following are the categories of funds maintained:

### Restricted funds

Restricted funds represent income received which can only be used for particular purposes, as specified by the donors. Such purposes are within the overall objectives of the charity.

### Unrestricted funds

Unrestricted funds consist of General and Designated funds

- General funds represent amounts which are expendable at the discretion of the board, in furtherance of the objectives of the charity.
- Designated funds comprise unrestricted funds that the board has, at its discretion, set aside for particular purposes. These designations have an administrative purpose only, and do not legally restrict the board's discretion to apply the fund.

continued

for the financial year ended 31 December 2022

#### Income

Income is recognised by inclusion in the Statement of Financial Activities only when the charity is legally entitled to the income, performance conditions attached to the item(s) of income have been met, the amounts involved can be measured with sufficient reliability and it is probable that the income will be received by the charity.

Donations and legacies

Donations and legacies include all income received by The Alfred Beit Foundation that is, in substance, a gift made to the Foundation on a voluntary basis. It is accounted for when there is evidence of entitlement, receipt is probable, and the amount can be measured reliably.

Income from charitable activities

Income from charitable activities includes house and estate generated income, and income received as grants for specific purposes. Income from government and other co-funders is recognised when the charity is legally entitled to the income because it is fulfilling the conditions contained in the related funding agreements. Where a grant is received in advance, its recognition is deferred and included in creditors. Where entitlement occurs before income is received, it is accrued in debtors.

Grants from governments and other co-funders typically include one of the following types of conditions:

- Performance based conditions: whereby the charity is contractually entitled to funding only to the extent that
  the core objectives of the grant agreement are achieved. Where the charity is meeting the core objectives of a
  grant agreement, it recognises the related expenditure, to the extent that it is reimbursable by the donor, as
  income.
- -Time based conditions: whereby the charity is contractually entitled to funding on the condition that it is utilised in a particular period. In these cases the charity recognises the income to the extent it is utilised within the period specified in the agreement.

In the absence of such conditions, assuming that receipt is probable and the amount can be reliably measured, grant income is recognised once the charity is notified of entitlement.

Grants received towards capital expenditure are credited to the Statement of Financial Activities when received or receivable, whichever is earlier.

Investment Income

Investment income is recognised in the statement of financial activities in the financial year that it is receivable. Investment income includes income received on endowment fund investments held by The Alfred Beit Foundation and income from any other deposits.

Expenditure

Resources expended are analysed as charitable activities. Expenditure on charitable activities is accounted for on an accruals basis, and includes all costs incurred by The Alfred Beit Foundation in undertaking activities that further its charitable aims, including those support costs and costs relating to governance of the Foundation.

**Employee Benefits** 

The company provides short term benefits for employees, including holiday pay and other similar non-monetary benefits. The benefits are recognised as an expense in the period in which the service is received.

Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation. The charge to depreciation is calculated to write off the original cost or valuation of tangible fixed assets, less their estimated residual value, over their expected useful lives as follows:

a) Tangible assets:

Fixtures, fittings and equipment
Tractor

5 to 20 years 10 years

b) Heritage assets:

Land and buildings freehold

20 to 50 years

continued

for the financial year ended 31 December 2022

Heritage assets

It is considered appropriate to value the property at historic cost in the financial statements in accordance with Financial Reporting Standard 102 (FRS102) Section 34.

Other heritage assets of historical and artistic significance, comprising the various collections on display in the house are not being valued for security reasons. They are not held for investments and The Alfred Beit Foundation does not actively seek to acquire or dispose of these assets.

#### Investments

Current asset investments are initially recognised at cost and subsequently at fair value. Market valuations provided by the Foundation's independent Investment Managers are deemed by the Directors to be the fair value at the balance sheet date. Unrealised gains and losses are taken to the Statement of Financial Activities on revaluation of the Investments each financial year end.

#### Inventories

Inventories are stated at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Cost includes all costs incurred in the normal course of business in bringing them to their present location and condition.

#### Debtors

Debtors are initially recognised at fair value and subsequently at amortised cost less any impairment losses. Trade debtors are considered for impairment on an ongoing basis. Provisions for impairment of trade debtor balances are recorded against identified doubtful debtors. Prepayments are valued at the amount prepaid net of any trade discounts due. Income recognised by the charity from government agencies and other co-funders, but not yet received at financial year end, is included in debtors.

#### Creditors

Creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Creditors are classified within creditors falling due within one year if payment is due within one year or less. If not, they are presented as within creditors falling due in greater than one year.

### Cash at bank and in hand

Cash at bank and in hand comprises cash on deposit at banks requiring less than three months notice of withdrawal.

### Taxation and deferred taxation

No current or deferred taxation arises as the Foundation is recognised by the Revenue Commissioners as a body established for charitable purposes only and as such qualifies for the exemptions available under Section 207 of the Taxes Consolidation Act, 1997. The registered charity number is CHY5940.

### The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital)

### NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2022

continued

### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Foundation's accounting policies, the Board are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily available from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects both current and future periods.

The following are critical judgements that the Board have made in the process of applying the organisation's accounting policies and that have the most significant effect on the amounts carried in the financial statements.

### a) Tangible Fixed Assets.

Tangible fixed assets are stated at cost less depreciation. Depreciation is calculated based on the Board's estimate of the useful life of each category of fixed asset. The Board has noted that there is a difference between the current value of the property for insurance purposes, and historic cost. The Board considers that this policy is appropriate.

#### b) Heritage Assets

Heritage Assets comprising the various collections on display in the house are not valued, and the Board considers this is appropriate for security reasons.

#### c) Stock

Retail stock is included in the financial statements at cost price. The Board has noted that there are no material differences between the replacement cost of stock and the balance sheet amounts.

#### 4. GOING CONCERN

The financial statements of The Alfred Beit Foundation are prepared on a going concern basis. The Directors, after making enquiries, have a reasonable expectation that the Foundation has adequate resources to continue in operational existence for the foreseeable future.

### 5. PROVISIONS AVAILABLE FOR AUDITS OF SMALL ENTITIES

In common with many other charitable companies of our size and nature, we use our auditors to prepare and submit returns to the Companies Registration Office, and to assist with the preparation of the statutory financial statements.

6. 6.1	INCOME DONATIONS AND LEGACIES	Unrestricted Funds €	Restricted Funds €	2022	2021 €
- 17	Donations and legacies	1,802		1,802	3,940
6.2	CHARITABLE ACTIVITIES	Unrestricted Funds	Restricted Funds		2021
		€	€	€	€
	income from The Apollo Foundation House & Estate Income	863,444	289,192	289,192 863,444	455,980 472,315
		863,444	289,192	1,152,636	928,295
6.3	INVESTMENTS	Unrestricted Funds	Restricted Funds	2022	2021
		e	€	•	€
	Income from Investments	339,559		339,559	318,081

continued

for the financial year ended 31 December 2022

6.4	OTHER INCOME	Unrestricted Funds	Restricted Funds	2022	2021
		€	€	€	. €
	Government Grants	· · ·	124,182	124,182	444,072
7.	EXPENDITURE	- 1			
7.1	CHARITABLE ACTIVITIES		Direct	2022	2021
		100	Costs €	€	€
			400 000		00.514
	Cost of sales shop		188,509	188,509	90,711
	Wages and salaries		688,940	688,940	516,804
	Employers PRSI contributions		74,040	74,040	49,460
	Insurance		66,657 97,601	98,657 97,601	59,282 44,703
	Light and heat		7,165	7,165	8,715
	Printing, postage & stationery Marketing		112,481	112,481	70,026
	Telephone		13,082	13,082	5,650
	Travel & entertainment		2,858	2,858	.5,151
	Conservation & archiving costs		34,727	34,727	6,902
	Bank charges		19,300	19,300	9,154
	Repairs & maintenance		191,016	191,016	413.211
	Security costs		56,308	56,308	44,542
	Depreciation		194,131	194,131	185,379
	General expenses		13,362	13,362	
	Governance Costs (Note 7.2)		171,612	171,612	119,217
			1,931,789	1,931,789	1,628,907
7.2	GOVERNANCE COSTS		Direct	2022	2021
1.6	GOVERNANCE GOOTS		Costs	2022	2021
			€	. €	€
	Legal, professional & consultancy		164,362	164,362	111,967
	fees Audit fees		7,250	7,250	7,250
	7.0		171,612	171,612	119,217

Substantial legal costs have been incurred in recent years as a third party who historically had occupied farmland at Russborough under a number of conacre agreements asserted an unfounded claim to a long lease over these lands in 2020. This claim and its associated High Court litigation remains unresolved. In response to this unfounded claim a separate High Court action for tresposse was successfully taken by the Foundation against the third party who consequently no longer currently farms land belonging to the Foundation. Costs were awarded against the third party, and remain uncollected.

8.	NET INCOME	2022 €	2021
	Net Income is stated after charging/(crediting): Depreciation of tangible assets Government grants received	194,131 (124,182)	185,379 (444,072)
9.	VALUE ADJUSTMENTS IN RESPECT OF INVESTMENTS	2022 €	7 2021 €
	Value adjustments in respect of current asset investments	(1,534,691)	1,321,251

continued

for the financial year ended 31 December 2022

### 10. EMPLOYEES AND REMUNERATION

### Number of employees

The average number of persons employed (including Executive Directors) during the financial year was as follows:

	2022 Number	2021 Number
General management, administration & cleaning Security and estate workers Receptionists, retail and guides	8 4 11	8 4 11
	23	23
The staff costs comprise:	2022 €	2021 €
Wages and salaries Social security costs	688,940 74,040	516,804 49,460
	762,980	566,264

There were two employees whose total employee benefits (excluding employer pension costs) exceeded €70,000 for the reporting period, one with total benefits falling between €70,000 - €80,000, and another with total benefits falling between €140,000 - €150,000 (including the value of a mandatory caretaking agreement).

The Board and senior management, comprise the key management personnel of The Alfred Beit Foundation in charge of directing and controlling, running and operating the Foundation. All members of the Board of Directors give of their time freely and no Board member received remuneration in the year. Employment benefits of the key management personnel for the year was €423,578 (2021: €287,413).

### 11. TANGIBLE FIXED ASSETS

	Fixtures, fittings and equipment:	Tractor	Total	
	€ €	€	€	
Cost				
At 1 January 2022	590,839	7,950	598,789	
Additions	32,016		32,016	
At 31 December 2022	622,855	7,950	630,805	
			-	
Depreciation At 1 January 2022	590,839	7,055	597,894	
Charge for the financial year	4,803	447	5,250	
At 24 December 2000	505 040	7 500	902 444	
At 31 December 2022	595,642	7,502	603,144	
Net book value				
At 31 December 2022	27,213	448	27,661	
At 31 December 2021		895	895	

continued

for the financial year ended 31 December 2022

11A. HERITAGE	ASS	ETS
---------------	-----	-----

	Land and buildings freehold	Total
	€.	€
Cost At 1 January 2022	5,698,141	5,698,141
Additions		-
At 31 December 2022	5,698,141	5,698,141
Depreciation	12 9	11
At 1 January 2022 Charge for the financial year	1,977,595 188,881	1,977,595 188,881
	- 100 (100)	
At 31 December 2022	2,166,476	2,166,476
Net book value		
At 31 December 2022	3,531,665	3,531,665
At 31 December 2021	3,720,546	3,720,546

The Directors are of the opinion that the current value of the properties, for insurance purposes, is greater than historic cost. However, they believe it more appropriate to value the properties at historic cost in the financial statements.

Other Heritage Assets comprising the various collections on display in the house are not being valued for security reasons.

12.	STOCKS		1	- * -5-4	2022	2021 €
	Goods for resale				88,154	93,501

The Directors are of the opinion that there are no material differences between the replacement cost of stock and the balance sheet amounts.

13.	DEBTORS	2022	2021
		-	
	Trade debtors	33,261	190
	Other debtors	80,203	81,475
	Taxation and social security costs	(#0	10,559
	Prepayments	24,102	16,349
	Accrued Income	81,898	119,617
25		219,464	228,000
14.	CURRENT ASSET INVESTMENTS	2022	2021
		- €	€
	Endowment fund investments	8,131,186	9,865,877

Value of investments at 31 July 2023 was €8.03 million. These investments are independently managed for the long term benefit of the Foundation, in accordance with the Foundation's investment policy, by two fund managers. Income generated by the investments is used to support the Foundation's ongoing activities but the Endowment fund itself is a long term investment to provide for the maintenance of the house and estate for future generations.

### The Alfred Beit Foundation (A Company Limited by Guarantee not having a share capital) NOTES TO THE FINANCIAL STATEMENTS for the financial year ended 31 December 2022

continued

15.	CREDITORS Amounts falling due within one year	2022 €	2021 €
	Trade creditors Taxation and social security costs Accruals	1,556 37,769 85,634	42,887
		124,959	42,887

#### 16. STATE FUNDING

1) Government Department	Department of Finance
 Grant Programme	Employment Wage Subsidy Scheme (EWSS)
Purpose of the Grant	Government Enterprise Support due to COVID-19 pandemic
Fund Term	1 September 2020 to 30 April 2022
Fund deferred or due at financial year end	€Nil
Received in the financial year	€56,020
Restriction on use	Restricted to fund wages & salaries as specified
2) Government Department	Department of Rural and Community Development
Grant Programme	Rural Development Programme (LEADER) 2014-2020 as administered by Wicklow Local Community Development Committee (LCDC)
Purpose of the Grant	To support the preparation of a conservation and management action plan for Russborough Parklands
Fund Term	2014 - 2020
Fund deferred or due at financial year end	€Nil
Received in the financial year	€30,000
Restriction on use	To be used for A Conservation and Management Action Plan for Russborough Parklands
3) Government Department	Wicklow County Council/ Department of Housing, Local Government and Heritage
Grant Programme	Historic Structures Fund 2022
Purpose of the Grant	Phase II works to 18th Century Weir Wall at Russborough
Fund Term	2022
Fund deferred or due at financial year end	€Nil
Received in the financial year	€18,162
Restriction on use	To be used for Phase II works to 18th Century Weir Wall at

Russborough

continued

for the financial year ended 31 December 2022

	4) Government Department	Department of Hou	sing, Local Go	vernment and	Heritage
	Grant Programme	The Heritage Counc	al's Community I	leritage Grant	Scheme 2022
	Purpose of the Grant	Phase II works to 18	hth Century Weir	Wall at Russb	orough
,	Fund Term	2022	27	. =	
	Fund approved and due at financial year end	€Nil		*	
	Received in the financial year	€20,000			
	Restriction on use	To be used for Phas Russborough	e II works to 18t	n Century Wei	r Wall at
7.	RESERVES				
	* * * * * * * * * * * * * * * * * * * *			2022 €	2021 €
	At 1 January 2022 (Deficit)/Surplus for the financial year	*F	- P <sub>2</sub>	13,773,448 (1,848,301)	12,386,716 1,386,732
	At 31 December 2022			11,925,147	13,773,448
			N) II		
8. 8.1	RECONCILIATION OF MOVEMENT IN FU	INDS	Unrestricted Funds €		Total Funds €
	At 1 January 2021 Movement during the financial year		12,121,558	265,158	12,386,716
	movement during the infantial year		1,386,732		1,386,732
	At 31 December 2021 Movement during the financial year		1,386,732 13,508,290 (1,848,301)	265,158	1,386,732 13,773,448 (1,848,301)
	At 31 December 2021		13,508,290		13,773,448
9.2	At 31 December 2021 Movement during the financial year At 31 December 2022		13,508,290 (1,848,301)		13,773,448 (1,848,301)
8.2	At 31 December 2021 Movement during the financial year	Balance 1 January	13,508,290 (1,848,301) 11,659,989	285,158 Expenditure	13,773,448 (1,848,301) 11,925,147 Balance 31 December
8.2	At 31 December 2021 Movement during the financial year At 31 December 2022  ANALYSIS OF MOVEMENTS ON FUNDS	Balance	13,508,290 (1,848,301) 11,659,989	285,158 Expenditure	13,773,448 (1,848,301) 11,925,147
8.2	At 31 December 2021 Movement during the financial year At 31 December 2022  ANALYSIS OF MOVEMENTS ON FUNDS  Restricted funds Restricted Funds	Balance 1 January 2022	13,508,290 (1,848,301) 11,659,989 Income	285,158 Expenditure	13,773,448 (1,848,301) 11,925,147 Balance 31 December 2022
8.2	At 31 December 2021 Movement during the financial year At 31 December 2022  ANALYSIS OF MOVEMENTS ON FUNDS  Restricted funds Restricted Funds Unrestricted funds	Balance 1 January 2022 € 285,158	13,508,290 (1,848,301) 11,659,989 Income	285,158 Expenditure € (413,374)	13,773,448 (1,848,301) 11,925,147 Balance 31 December 2022 €
8.2	At 31 December 2021 Movement during the financial year At 31 December 2022  ANALYSIS OF MOVEMENTS ON FUNDS  Restricted funds Restricted Funds	Balance 1 January 2022 €	13,508,290 (1,848,301) 11,659,989 Income	285,158 Expenditure €	13,773,448 (1,848,301) 11,925,147 Balance 31 December 2022
8.2	At 31 December 2021 Movement during the financial year At 31 December 2022  ANALYSIS OF MOVEMENTS ON FUNDS  Restricted funds Restricted Funds Unrestricted funds Designated Fund	Balance 1 January 2022 € 285,158 9,685,877	13,508,290 (1,848,301) 11,659,989 Income € 413,374	285,158  Expenditure  (413,374) (1,534,691)	13,773,448 (1,848,301) 11,925,147 Balance 31 December 2022 £ 265,158 8,131,186

continued

for the financial year ended 31 December 2022

#### 19. STATUS

The Foundation was incorporated on 23 March 1976 as a company limited by guarantee not having a share capital.

The liability of the members is limited. Every member of the company undertakes to contribute to the assets of the company in the event of its being wound up while they are members, or within one financial year thereafter, for the payment of the debts and liabilities of the company contracted before they ceased to be members, and the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributors among themselves, such amount as may be required, not exceeding € 1.27.

#### 20. RELATED PARTY TRANSACTIONS

All members of the Board of Directors give of their time freely and no Board member received remuneration during the year.

One member of the Board of Directors received reimbursement of travel expenses totalling €325 (2021: €Nil). These expenses were incurred while travelling on business for The Alfred Beit Foundation during the year.

No member of the Board of Directors or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year (2021: €Nil).

The Chief Executive Officer is required to reside in an apartment on the grounds of Russborough House under the terms of a caretakers agreement, with no rent payable. This apartment was formerly rented on the open market for approximately €23,000 per annum.

### 21. CASH AND CASH EQUIVALENTS

2022 2021

Cash and bank balances

51,976

107,516

### 22. POST-BALANCE SHEET EVENTS

A market value of €8,028,273 was obtained for the current asset investments as at 31 July 2023. The board of directors elected to withdraw €250,000 from the Endowment Fund post year end to support long term capacity building and investment in the Foundation. Excluding the impact of the withdrawal, this represents an uplift in value of €147,087, or 1.8% since the year end. It is hoped that future operating surpluses will permit the restoration of these funds. These investments are independently managed for the long-term benefit of the Foundation and fluctuate in line with market conditions.

There have been no other significant events affecting the company since the financial year-end.

### 23. SECURITY

The Heritage Council of Rothe House, Kilkenny holds a charge, expiring on 18 May 2028, on the property of Russborough for all money and liabilities, to the value of €1,500,000, which are now or shall for the time being be due or incurred to the Heritage Council by the Foundation whether solely or jointly.

The National Tourism Development authority of 88-95 Amiens Street, Dublin1 holds a charge expiring December 2026, on the property of Russborough for all money and liabilities, to the value of €1,219,094 which are now or shall for the time being be due or incurred to the National Tourism Development Authority by the Foundation whether solely or jointly.

Allied Irish Banks hold a Company Letter of Lien over a bank deposit account as security for an overdraft facility.

The Department of Tourism, Culture, Arts, Gaeltacht, Sport and Media are in the process of registering a Deed of Charge for present and future advances, over the Alfred Beit Foundation's interest in Russborough House and Parklands to the value of €417,500, which will be for a period of 15 years. This is in respect of the grant aid of €55,883 approved by the Department during 2021 and other grants awarded and recognised in previous years.

continued

for the financial year ended 31 December 2022

### 24. APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the Board of Directors on ...18.9.23.....